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The Results Measurement Framework for the ADF-12 period (2011-13)

THIRD ADF 12
REPLENISHMENT MEETING



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AUTHOR:

Thomas Hurley
Quality Assurance & Results Department

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Key messages

- **Ample evidence of progress** on all levels of the results measurement framework (RMF).
- RMF for ADF-12 **consolidates** and **refines** previous results frameworks.
- **Key innovations are underway** to improve the Bank's contribution to development results.

- 1 Update on Progress Made in ADF-11
- 2 The ADF-12 Results Framework
- 3 Key Reforms Underway

Country outcomes

Most ADF Countries are making progress on key indicators

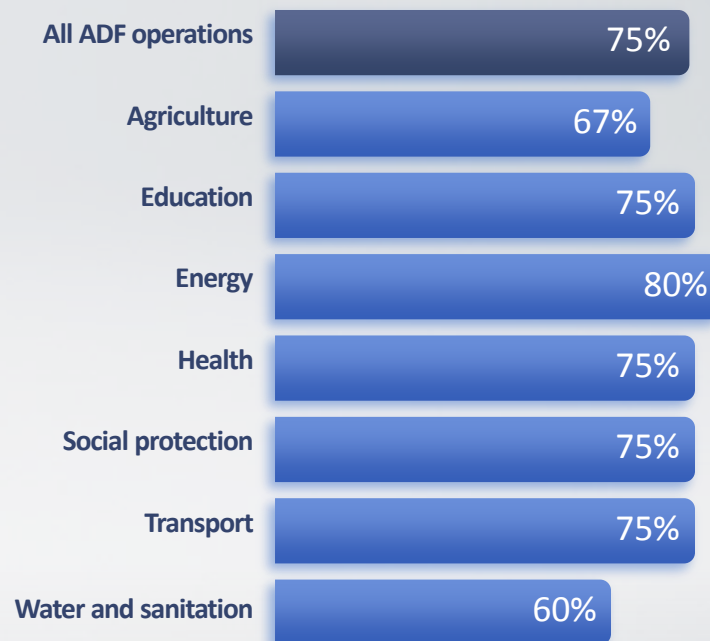
| | | |
|--|--|-----|
| Growth and Poverty Reduction | GDP Per Capita | ★★ |
| | Population Living Below \$1.25/day | ★★★ |
| Governance and Transparency | Worldwide Governance Indicators Avg. Score | ★★★ |
| Regional Integration and Trade | ADF Countries' Trade with Africa | ★ |
| Private Sector Development and Investment Climate | Cost Required for Business Start-Up | ★★★ |
| | Time Required for Business Start-Up | ★ |
| | Global Competitiveness Index Ranking | ★★ |
| | Staple Crops Yield Index | ★ |
| Economic Infrastructure | Access to Improved Water Source | ★ |
| | Fixed Lines and Mobile Phone Subscribers | ★★★ |
| | Internet Users | ★★★ |
| Human Development | Under-5 Child Mortality | ★★★ |
| | Ratio of Girls to Boys in Primary and Secondary School | ★★★ |
| | Primary School Completion Rate | ★ |

ADF's contribution to results

Outputs have contributed to measurable improvements in development outcomes for a range of ADF priorities

- **High degree of delivery** of planned outputs—75% operations achieving or surpassing expectations.
- **Better ability to track outputs** and outcomes through more comprehensive completion reporting.

ADF Operations that achieved 80% or more of expected outputs



Progress on reforms

Bank is meeting or exceeding its targets for 10 out of 16 indicators

| | | |
|---|---|-----|
| Quality at entry | New CSPs with satisfactory baseline data | ★★★ |
| | Operations with satisfactory baseline data | ★★★ |
| | Budget support disbursed on schedule | ★★ |
| | Time between approval and first disbursement | ★★★ |
| Supervision | Operations supervised twice a year | ★★★ |
| | Problem projects in the portfolio | ★★★ |
| | Annual disbursement rate of the ongoing portfolio | ★★★ |
| | Elapsed procurement time | ★ |
| | Projects eligible for cancellation | ★★ |
| Learning and accountability | Timely Project Completion Reports | ★★★ |
| | PCRs rated satisfactory | ★★ |
| | PCRs with gender-disaggregated data | ★★★ |
| Decentralization and harmonization | Professional staff based in Field Offices | ★★★ |
| | Portfolio managed from Field Offices | ★★★ |
| | Aid delivered through common arrangements | ★ |
| | Missions conducted jointly | ★ |

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The Results Measurement Framework



What is a “One Bank” Results Measurement Framework?

A corporate performance tool that:

- **Supports** the Bank Group in achieving its mandate:
 - Across all Bank Group operations and strategies...
 - ... including Private Sector Operations.
- **Monitors** the Bank Group’s ability to deliver results:
 - Development results: country outcomes, operations outputs , intermediate outcomes.
 - Institutional performance: portfolio, decentralization, business processes, etc.
- **Reports progress** for the Bank Group, but also:
 - Tailor made reporting for the purposes of ADF.

Providing a full picture on ADF results

- Level 2 Core Sector Indicators for **all ADF priority areas**, including:
 - **Infrastructure:** 22 output & outcome indicators covering transport, power, water and ICT.
 - **Regional integration** (4 indicators).
 - **Governance** (6 indicators focusing on systemic results).
- Indicators for **emerging priorities**:
 - **Climate change** (agriculture, transport, energy).
 - **Food security** (using agriculture indicators as proxies).
 - **Private sector operations:** tracking progress on employment, government revenues and business success in ADF countries.
- **Gender** disaggregated data for ADF priority areas.

Innovations in the RMF

- Towards a **One Bank** Results Measurement Framework:
 - Supports all Bank Group operations and strategies (ADF, ADB & NTF).
 - Better integrates Private Sector Operations.
 - Supported by Office of Chief Operating Officer (COO).
- A **more effective tool** for monitoring and reporting:
 - Good practice adopted by other MDBs.
 - Focus on a broader set of institutional reforms (decentralization, business processes, etc.).
 - Communicating the links between the Bank's activities and development results.

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Sharpening the focus on Quality and Results

- Sustaining momentum on **quality-at-entry**:
 - Readiness Reviews mainstreamed for all operations & country strategies.
 - Adoption of common quality-at-entry standards.
 - Simplified logical framework.
- Enhanced approach to **supervision**:
 - Greater focus on results.
 - Proactively identifies & addresses risks.
 - Continuous supervision with increased role of Field Offices.

Improved reporting on development results

■ Adoption of **Core Sector Indicators**:

- Adopted for all key sectors (transport, power, regional integration etc.).
- Aggregation of ADB's key outputs and outcomes.

■ Implementation of a **Results Reporting System**:

- Web-based platform systematically tracks development results for all operations.
- Reports on all segments of portfolio: by region, sector, regional operations, instruments etc.

■ **Improved qualitative reporting** for regional operations, policy-based operations and operations in fragile states.

Better integrating Private Sector Operations

- Bank is **increasingly supporting private sector operations** (PSO) in ADF countries.
- Most PSOs contributions to development results are **already tracked** systematically...
- ...and will be **increasingly integrated** in the future:
 - Dedicated Core Sector Indicators.
 - ADOA tracks Private Sector contributions to development.

Scaling up Aid Effectiveness

- **Roadmap on Aid Effectiveness** to be adopted in June 2010:
 - Top-level communication to raise Bank staff awareness
 - Bank's incentive structure to be reviewed.
 - Systematic internal monitoring of Paris Indicators.
 - Extending the Bank's outreach through regional initiatives.

Strengthening Business Processes

- Rolling out a **decentralised business model**:
 - Significant progress already made.
 - Roadmap on decentralisation will further accelerate decentralisation.
- Improving fiduciary **service delivery and oversight**.
- Modernizing **strategy, planning and budget management**.
- A **workforce** that better contributes to the Bank's corporate objectives.

The RMF for ADF-12: Consolidation with Innovations

- **Consolidates:**
 - RMF is consistent with previous RMF.
 - Action Plan on Quality and Result stays the course.
- **Refines:**
 - A « One Bank » approach
 - Responsibility now in the hands of the Chief Operating Officer.
 - Greater focus on business processes
- **Innovates:**
 - Adoption of Core Sector Indicators
 - Implementation of Results Reporting System.